

FOSTER'S GROUP LIMITED

77 Southbank Boulevard Southbank Victoria 3006 Australia

Tel 61 3 9633 2000 Fax 61 3 9633 2002 www.fostersgroup.com

ABN 49 007 620 886

04 JAN -8 AM 7:21



FOSTER'S  
GROUP

Inspiring Global Enjoyment

827711  
O/W

*Fosters Brewing*  
**PRESS RELEASE**

**PLEASE DELIVER URGENTLY**

The following announcements were made to the  
Australian Stock Exchange Limited today.

**PROCESSED**

JAN 21 2004

THOMSON  
FINANCIAL

**TOTAL PAGES: 9**

Please advise Jane Dowsey by fax on 61 3 9645 7226 or email: jane.dowsey@fostersgroup.com  
if the following names/numbers are outdated.

*Ilw 1/4*

**Appendix 3E****Daily share buy-back notice  
(except minimum holding buy-back and  
selective buy-back)***Information and documents given to ASX become ASX's property and may be made public.*

Name of entity

**Foster's Group Limited**

ABN

**49 007 620 886**

We (the entity) give ASX the following information.

**Information about buy-back**

1 Type of buy-back

**On market**

2 Date Appendix 3C was given to ASX

**1-Oct-03****Total of all shares bought back, or in relation to which acceptances have been received, before,  
and on, previous day**

	<b>Before previous day</b>	<b>Previous day 5-Jan-04</b>
3 Number of shares bought back or if buy-back is an equal access scheme, in relation to which acceptances have been received	16,960,283	1,400,000
4 Total consideration paid or payable for the shares	\$76,619,836	\$6,279,102

	<b>Before previous day</b>	<b>Previous day</b>
5 If buy-back is an on-market buy-back	highest price paid: \$4.50 date: 31-Oct-03  lowest price paid: \$4.42 date: 15-Oct-03	highest price paid: \$4.50  lowest price paid: \$4.48  highest price allowed under rule 7.33: \$4.71

**Participation by directors**

6 Deleted 30/9/2001.

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**How many shares may still be bought back?**

7 If the company has disclosed an intention to buy back a maximum number of shares - the remaining number of shares to be bought back

19,326,300

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**Compliance statement**

1. The company is in compliance with all Corporations Act requirements relevant to this buy-back.
2. There is no information that the listing rules require to be disclosed that has not already been disclosed, or is not contained in, or attached to, this form.

Sign here: ..... Date: 6-Jan-04  
Robert Dudfield - Assistant Company Secretary

Print name: .....  
== == == == ==

FOSTER'S GROUP LIMITED

77 Southbank Boulevard Southbank Victoria 3006 Australia  
Tel 61 3 9633 2000 Fax 61 3 9633 2002 www.fostersgroup.com  
ABN 49 007 620 886



6 January, 2004

Companies Announcement Office  
Australian Stock Exchange  
20 Bridge Street  
Sydney NSW 2000

### **OFF-MARKET SHARE BUY-BACK LETTERS TO SHAREHOLDERS**

In accordance with Listing Rule 3.17, attached are copies of letters that are being sent to shareholders as appropriate in respect of the off-market share buy-back.

Robert Dudfield  
Assistant Company Secretary

**FOSTER'S GROUP LIMITED**

ABN 49 007 620 886



All correspondence to:  
 Computershare Investor Services Pty Limited  
 GPO Box 2975 Melbourne  
 Victoria 3001 Australia  
 Enquiries 1300 134 708  
 or 61 3 9649 5022  
 Facsimile 61 3 9473 2459  
 web.queries@computershare.com.au  
 www.computershare.com

Payment Date
6 January 2004
Securityholder Reference Number
1 1234567890

**FOSTER'S GROUP LIMITED ("Foster's"): BUY-BACK OF ORDINARY SHARES**

Thank you for your participation in the recent Foster's Buy-Back.

This advice sets out the consideration for your Foster's shares that have been bought back by Foster's under its off-market share buy-back ("Buy-Back").

The Buy-Back Price (determined on 21 December 2003) was \$4.00 per Foster's share bought back by Foster's on 22 December 2003. For income tax purposes, this payment comprises a capital component of \$1.81 and a fully franked dividend of \$2.19. The details of the dividend are provided in the table attached. Full details of the buy-back price and capital management activity have been included on the back of this notice.

Your Buy-Back proceeds have been paid by direct credit to the bank account mentioned below. We recommend you keep this statement, as you will need it to complete your tax return.

Class Description	Capital Component of Buy-Back (Per Share)	Number of Foster's Shares Entitled to participate in the Buy-Back	Number of Foster's Shares Bought Back in the Buy-Back	Capital Component of Shares Bought Back
ORDINARY SHARES	\$1.81			

Class Description	Fully Franked Dividend (Per Share)	Number of Foster's Shares Bought Back in the Buy-Back	Franked Amount	Imputed Credit	Total Dividend
ORDINARY SHARES	\$2.19				

PAYMENT AMOUNT

DIRECT A LOGIC

Foster's Group Limited has completed the first major phase of the Group's planned capital management activities with the off-market share Buy-Back of 167.1 million Foster's ordinary shares. This represented 8.2% of Foster's issued shares (the lowest number of Foster's total issued shares during the last 12 months), at a price of \$4.00 per share. The total amount of capital repurchased by Foster's under the Buy-Back was \$668.4 million and in conjunction with the on-market repurchase of 14.7 million shares in October and November, takes the total equity repurchased to 8.9% of Foster's Issued shares.

Shareholders will receive \$4.00 for each share bought back. The number of shares bought back from each shareholder was determined on the following basis:

- 100% of those shares tendered at \$4.00 or as a final price tender have been bought back; and
- no shares tendered at prices above \$4.00 have been bought back.

#### Further Capital Management Activities

Foster's announced on 22 December 2003 the re-commencement of an on-market share buy-back, suspended during the period of the off-market buy-back, to allow the Company to repurchase up to an additional 23 million shares. On completion of the on-market buy-back, Foster's will have re-purchased a total of 10% of the Company's issued shares.

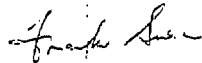
The Corporations Act requires companies to seek specific shareholder approval where a repurchase of shares above 10% of issued shares is sought in a 12 month period. Accordingly, Foster's has also announced its intention to seek shareholder approval, by means of a Shareholders' Meeting in mid March 2004, to repurchase above the 10% in 12 months (10/12) limit imposed by the Corporations Act.

Subject to shareholder approval and market conditions, it is Foster's intention, as part of current capital management activities, to re-purchase up to an additional 100 million shares through a further on-market share buy-back. Additionally, the company will have the scope to engage in normal ongoing capital management activities, in relation to neutralising the effect of shares issued as part of its dividend re-investment plan and employee share scheme, as well as the flexibility for additional on-market activity should this be appropriate.

Details on the nature of the shareholder approvals to be sought and the date and venue for the Shareholders' Meeting will be provided shortly.

Should you have any queries in relation to the Buy-Back, please contact the Foster's Buy-Back enquiry line on 1300 134 708 or +61 3 9649 5022. Alternatively you can visit the Foster's website at [www.fostersgroup.com](http://www.fostersgroup.com)

Yours faithfully



Frank J Swan  
Chairman

**FOSTER'S GROUP LIMITED**

ABN 49 007 620 886

**Computershare**

All correspondence to:  
 Computershare Investor Services Pty Limited  
 GPO Box 2975 Melbourne  
 Victoria 3001 Australia  
 Enquiries 1300 134 708  
 or 61 3 9649 5022  
 Facsimile 61 3 9473 2489  
 web.queries@computershare.com.au  
 www.computershare.com

Payment Date
6 January 2004
Securityholder Reference Number
I 1234567890

**FOSTER'S GROUP LIMITED ("Foster's"): BUY-BACK OF ORDINARY SHARES**

Thank you for your participation in the recent Foster's Buy-Back.

The attached cheque represents the consideration for your Foster's shares that have been bought back by Foster's under its off-market share buy-back ("Buy-Back").

The Buy-Back Price (determined on 21 December 2003) was \$4.00 per Foster's share bought back by Foster's on 22 December 2003. For income tax purposes, this payment comprises a capital component of \$1.81 and a fully franked dividend of \$2.19. The details of the dividend are provided in the table attached. Full details of the buy-back price and capital management activity have been included on the back of this notice.

Please assist us by banking this cheque promptly. We recommend you keep this statement, as you will need it to complete your tax return.

Class Description	Capital Component of Buy-Back (Per Share)	Number of Foster's Shares Entitled to participate in the Buy-Back	Number of Foster's Shares Bought Back in the Buy-Back	Capital Component of Shares Bought Back
ORDINARY SHARES	\$1.81			

Class Description	Fully Franked Dividend (Per Share)	Number of Foster's Shares Bought Back in the Buy-Back	Franked Amount	Imputed Credit	Total Dividend
ORDINARY SHARES	\$2.19				

**PAYMENT AMOUNT**

National Australia  
 Bank Limited  
 345 GEORGE STREET BRANCH SYDNEY, NSW

PAY TO

Cheque No.  
 Date

PAY THE SUM OF

NOT NEGOTIABLE

\$

For and on behalf of  
 COMPUTERSHARE INVESTOR SERVICES  
 PTY LIMITED ABN 48 078 279 277 NO. 4 ACCOUNT

Security feature included in this cheque is microprint signature line; the absence of which could indicate a fraudulent cheque.

Foster's Group Limited has completed the first major phase of the Group's planned capital management activities with the off-market share Buy-Back of 167.1 million Foster's ordinary shares. This represented 8.2% of Foster's issued shares (the lowest number of Foster's total issued shares during the last 12 months), at a price of \$4.00 per share. The total amount of capital repurchased by Foster's under the Buy-Back was \$668.4 million and in conjunction with the on-market repurchase of 14.7 million shares in October and November, takes the total equity repurchased to 8.9% of Foster's issued shares.

Shareholders will receive \$4.00 for each share bought back. The number of shares bought back from each shareholder was determined on the following basis:

- 100% of those shares tendered at \$4.00 or as a final price tender have been bought back; and
- no shares tendered at prices above \$4.00 have been bought back.

#### Further Capital Management Activities

Foster's announced on 22 December 2003 the re-commencement of an on-market share buy-back, suspended during the period of the off-market buy-back, to allow the Company to repurchase up to an additional 23 million shares. On completion of the on-market buy-back, Foster's will have re-purchased a total of 10% of the Company's issued shares.

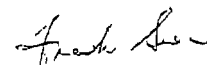
The Corporations Act requires companies to seek specific shareholder approval where a repurchase of shares above 10% of issued shares is sought in a 12 month period. Accordingly, Foster's has also announced its intention to seek shareholder approval, by means of a Shareholders' Meeting in mid March 2004, to repurchase above the 10% in 12 months (10/12) limit imposed by the Corporations Act.

Subject to shareholder approval and market conditions, it is Foster's intention, as part of current capital management activities, to re-purchase up to an additional 100 million shares through a further on-market share buy-back. Additionally, the company will have the scope to engage in normal ongoing capital management activities, in relation to neutralising the effect of shares issued as part of its dividend re-investment plan and employee share scheme, as well as the flexibility for additional on-market activity should this be appropriate.

Details on the nature of the shareholder approvals to be sought and the date and venue for the Shareholders' Meeting will be provided shortly.

Should you have any queries in relation to the Buy-Back, please contact the Foster's Buy-Back enquiry line on 1300 134 708 or +61 3 9649 5022. Alternatively you can visit the Foster's website at [www.fostersgroup.com](http://www.fostersgroup.com)

Yours faithfully



Frank J. Swan  
Chairman



**FOSTER'S GROUP LIMITED**

ABN 49 007 620 886

**Computershare**

All correspondence to:  
Computershare Investor Services Pty Limited  
GPO Box 2975 Melbourne  
Victoria 3001 Australia  
Enquiries 1300 134 708  
or 61 3 9649 5022  
Facsimile 61 3 9473 2469  
web.queries@computershare.com.au  
www.computershare.com

6 January 2004

**FOSTER'S GROUP LIMITED ("Foster's"): SHARE BUY-BACK TENDER**

We refer to your participation in the Foster's off-market buy-back tender offer ("Buy-Back"), which closed on 19 December 2003. We thank you for your participation in the tender process and provide the following details of the outcome.

Foster's Group Limited has completed the first major phase of the Group's planned capital management activities with the off-market share Buy-Back of 167.1 million Foster's ordinary shares. This represented 8.2% of Foster's issued shares (the lowest number of Foster's total issued shares during the last 12 months), at a price of \$4.00 per share. The total amount of capital repurchased by Foster's under the Buy-Back was \$668.4 million and in conjunction with the on-market repurchase of 14.7 million shares in October and November, takes the total equity repurchased to 8.9% of Foster's issued shares.

The Buy-Back price of \$4.00 was below the price at which you tendered your Foster's shares. As no shares tendered above \$4.00 have been bought back, your Tender has been unsuccessful.

Foster's announced on 22 December 2003 the re-commencement of an on-market share buy-back, suspended during the period of the off-market buy-back, to allow the Company to repurchase up to an additional 23 million shares. On completion of the on-market buy-back, Foster's will have re-purchased a total of 10% of the Company's issued shares.

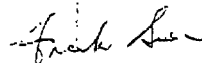
The Corporations Act requires companies to seek specific shareholder approval where a repurchase of shares above 10% of issued shares is sought in a 12 month period. Accordingly, Foster's has also announced its intention to seek shareholder approval, by means of a Shareholders' Meeting in mid March 2004, to repurchase above the 10% in 12 months (10/12) limit imposed by the Corporations Act.

Subject to shareholder approval and market conditions, it is Foster's intention, as part of current capital management activities, to re-purchase up to an additional 100 million shares through a further on-market share buy-back. Additionally, the company will have the scope to engage in normal ongoing capital management activities, in relation to neutralising the effect of shares issued as part of its dividend re-investment plan and employee share scheme, as well as the flexibility for additional on-market activity should this be appropriate.

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Yours faithfully



Frank J Swan  
Chairman

## Appendix 3E

**Daily share buy-back notice  
(except minimum holding buy-back and  
selective buy-back)**

*Information and documents given to ASX become ASX's property and may be made public.*

Name of entity

ABN

Foster's Group Limited

49 007 620 886

We (the entity) give ASX the following information.

**Information about buy-back**

1 Type of buy-back

On market

2 Date Appendix 3C was given to ASX

1-Oct-03

**Total of all shares bought back, or in relation to which acceptances have been received, before, and on, previous day**

	Before previous day	Previous day 6-Jan-04
3 Number of shares bought back or if buy-back is an equal access scheme, in relation to which acceptances have been received	18,360,283	1,244,634
4 Total consideration paid or payable for the shares	\$82,898,938	\$5,629,843
	Before previous day	Previous day
5 If buy-back is an on-market buy-back	highest price paid: \$4.59 date: 31-Oct-03  lowest price paid: \$4.42 date: 15-Oct-03	highest price paid: \$4.53  lowest price paid: \$4.50  highest price allowed under rule 7.33: \$4.74

**Participation by directors**

6 Deleted 30/9/2001.

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**How many shares may still be bought back?**

7 If the company has disclosed an intention to buy back a maximum number of shares - the remaining number of shares to be bought back

18,081,666

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**Compliance statement**

1. The company is in compliance with all Corporations Act requirements relevant to this buy-back.
2. There is no information that the listing rules require to be disclosed that has not already been disclosed, or is not contained in, or attached to, this form.

Sign here: ..... Date: 7-Jan-04  
Robert Dudfield - Assistant Company Secretary

Print name: .....  
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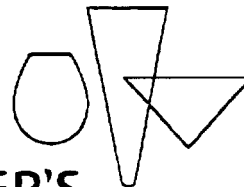
FOSTER'S GROUP LIMITED

77 Southbank Boulevard Southbank Victoria 3006 Australia

Tel 61 3 9633 2000 Fax 61 3 9633 2002 www.fostersgroup.com

ABN 49 007 620 886

04 JAN -8 AM 7:21



**FOSTER'S**  
GROUP

Inspiring Global Enjoyment

## PRESS RELEASE

**PLEASE DELIVER URGENTLY**

**The following announcement was made to the  
Australian Stock Exchange Limited today.**

**TOTAL PAGES: 3**

*Please advise Jane Dowsey by fax on 61 3 9645 7226 or email: jane.dowsey@fostersgroup.com  
if the following names/numbers are outdated.*

**Appendix 3E****Daily share buy-back notice  
(except minimum holding buy-back and  
selective buy-back)***Information and documents given to ASX become ASX's property and may be made public.*

Name of entity

ABN

Foster's Group Limited

49 007 620 886

We (the entity) give ASX the following information.

**Information about buy-back**

1 Type of buy-back

On market

2 Date Appendix 3C was given to ASX

1-Oct-03

**Total of all shares bought back, or in relation to which acceptances have been received, before, and on, previous day**

	Before previous day	Previous day 7-Jan-04
3 Number of shares bought back or if buy-back is an equal access scheme, in relation to which acceptances have been received	19,604,917	1,218,048
4 Total consideration paid or payable for the shares	88,528,781	5,538,438
	Before previous day	Previous day
5 If buy-back is an on-market buy-back	highest price paid: \$4.59 date: 31-Oct-03  lowest price paid: \$4.42 date: 15-Oct-03	highest price paid: \$4.55  lowest price paid: \$4.53  highest price allowed under rule 7.33: \$4.72

**Participation by directors**

6 Deleted 30/9/2001.

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**How many shares may still be bought back?**

7 If the company has disclosed an intention to buy back a maximum number of shares - the remaining number of shares to be bought back

16,863,618

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**Compliance statement**

1. The company is in compliance with all Corporations Act requirements relevant to this buy-back.
2. There is no information that the listing rules require to be disclosed that has not already been disclosed, or is not contained in, or attached to, this form.

Sign here:

..... Date: 8-Jan-04  
Robert Dudfield - Assistant Company Secretary

Print name:

.....  
== == == == ==